

January - September 2015

29 October 2015



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Agenda

- **■** Group performance 9M'15
- **■** Business areas performance 9M'15
- **■** Conclusions
- Appendix

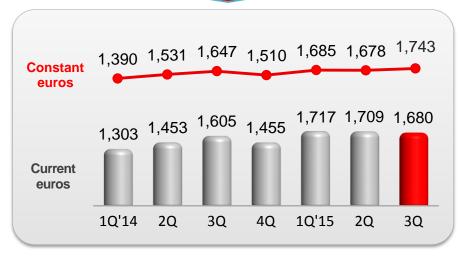


# 9M'15 Highlights. Results

#### Higher ordinary attributable profit driven by the main P&L lines

**EUR** million





- PROFIT up with growth in most units:
- REVENUES up driven by net interest income and fee income
- COSTS benefited from savings plans
- Loan-loss PROVISIONS down with improved cost of credit
- Positive impact of exchange rates and perimeter
- Improved RoTE and TBV per share over 2014
- In 3Q'15, negative impact of exchange rates
- Stable efficiency, RoTE, EPS



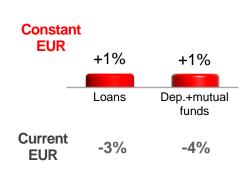


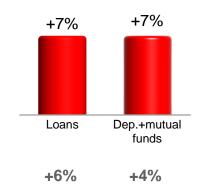
# 9M'15 Highlights. Balance sheet

#### Volumes growth with improved credit quality and organic capital generation

Quarter-on-quarter growth

Year-on-year growth

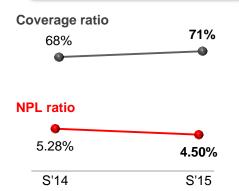


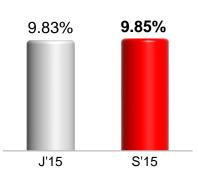


- LENDING up year-on-year. Growth in loans to individuals and companies
- FUNDS rose year-on-year spurred by current accounts and mutual funds

NPL and coverage ratios

CET1 Fully loaded



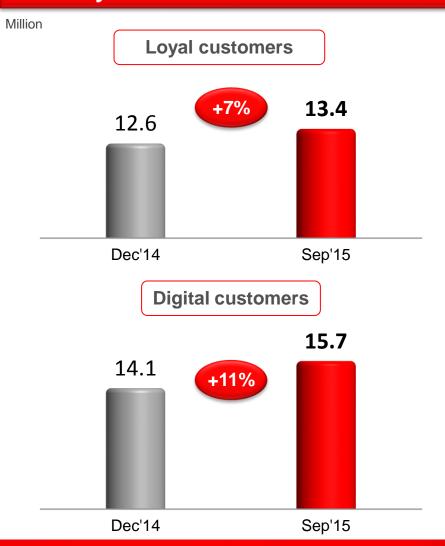


- CREDIT QUALITY indicators continued to improve
- CAPITAL: +13 b.p. of organic generation in the third quarter
- TBV PER SHARE¹: +4% y-o-y



## 9M'15 Highlights. Customers and transformation programme

Customers increased in the year, as announced at the Investor Day, underpinned by the various initiatives in commercial and multichannel transformation



- Transforming our business model into one that is increasingly SIMPLE, PERSONAL AND FAIR
- Launching of differential value offers in several countries. Of note, the good reception given to the 1|2|3 account in Spain

- Reinforcing MULTICHANNELS with better websites, new apps and functions for mobile devices
- Improving and streamlining processes

**Income Statement** 

# **Grupo Santander Results**

**EUR** million

In the third quarter, negative impact of exchange rates

Year-to-date profit rose backed by revenues and lower provisions (favoured by fx and perimeter)

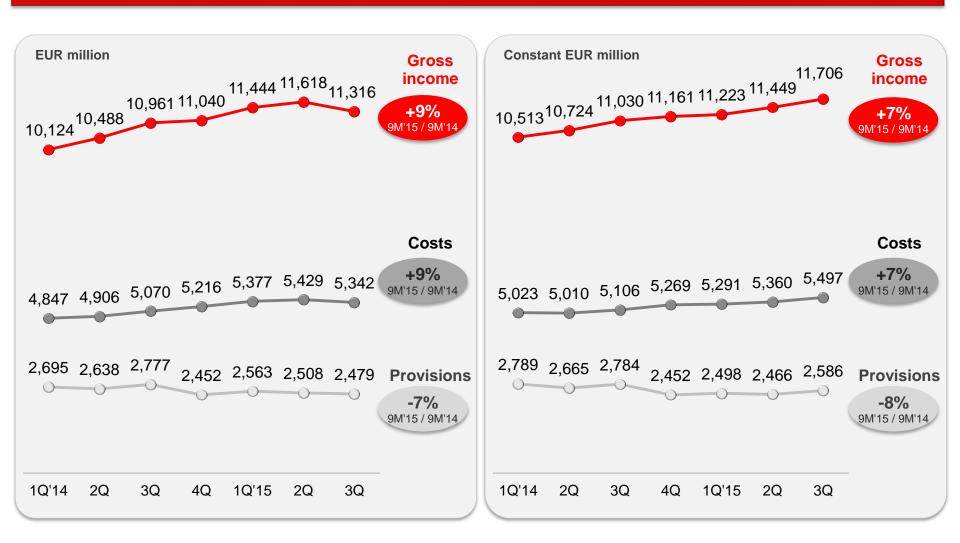
	3Q'15	%2Q'15	%2Q'15*
NII + fee income	10,457	-3.8	1.2
Gross income	11,316	-2.6	2.3
Operating expenses	-5,342	-1.6	2.6
Net operating income	5,974	-3.5	2.0
Loan-loss provisions	-2,479	-1.2	4.8
Ordinary PBT	2,778	-7.3	-2.2
Ordinary attributable profit <sup>1</sup>	1,680	-1.7	3.8

9M'15	%9M'14	%9M'14*
31,886	9.9	7.6
34,378	8.9	6.5
-16,149	8.9	6.7
18,229	8.8	6.4
-7,550	-6.9	-8.4
8,766	22.8	18.0
5,106	17.1	11.8



## Main P&L items performance

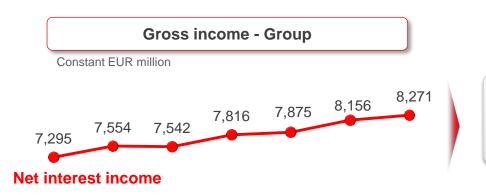
# In constant euros, growth trend in gross income continued, with some seasonal factors in costs and provisions





## Main P&L items performance

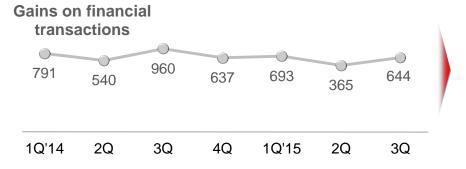
#### Sustained gross income growth driven mainly by net interest income



- Increase due to volumes and lower cost of funds
- Lending spreads impacted by change of mix and tougher competition



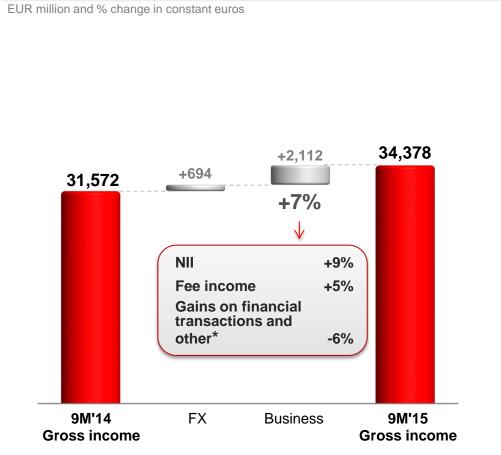
- Trend affected by environment and regulation
- Year-on-year growth due to Latin America and US

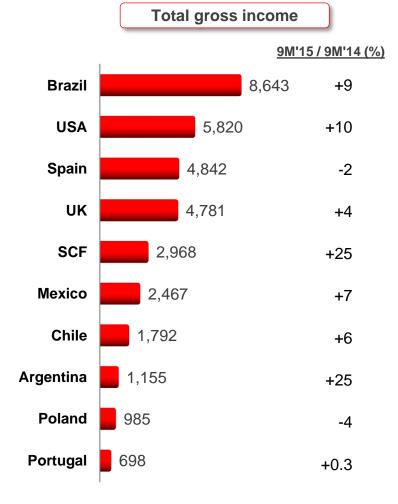


- Low structural weight in gross income
- Recovery in the quarter, mainly in Spain

### GROSS INCOME. 9M'15/9M'14 performance and breakdown by country

# General increase by country (8 of 10) fuelled by net interest income and fee income



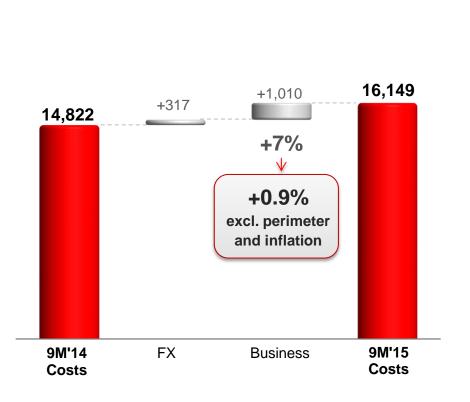


### OPERATING EXPENSES. 9M'15/9M'14 performance and detail by country

# Operating expenses up 0.9% without perimeter and in real terms. Lower particularly in Brazil and Spain

EUR million

Costs by unit. 9M'15 / 9M'14 % change

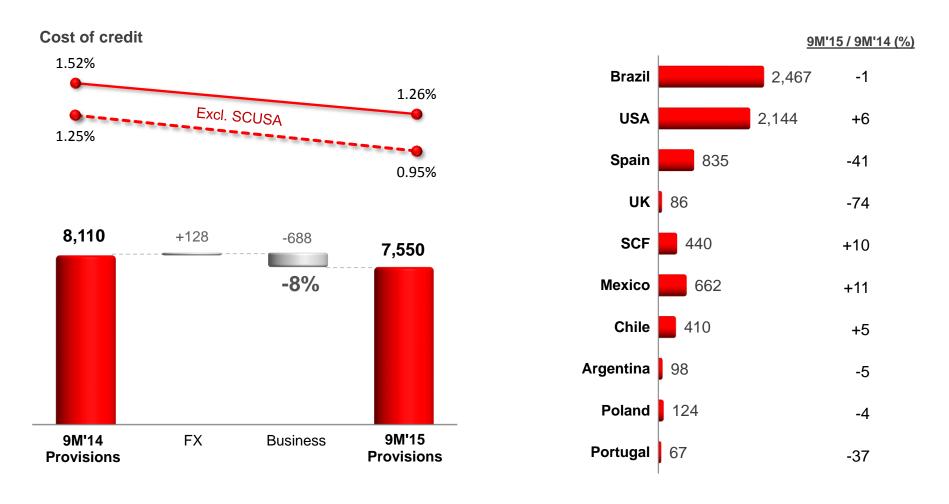


	Nominal	In real terms <sup>1</sup> and w/o perimeter
Brazil	4.7	-6.4
Spain	-2.3	-1.7
Portugal	-0.2	-0.5
Poland	1.7	2.7
SCF	20.0	0.2
UK	4.7	3.1
Mexico	5.7	2.5
Chile	9.2	4.5
USA	11.7	11.3
Argentina	41.8	9.1
Group	6.7	0.9

### PROVISIONS. 9M'15/9M'14 performance and detail by country

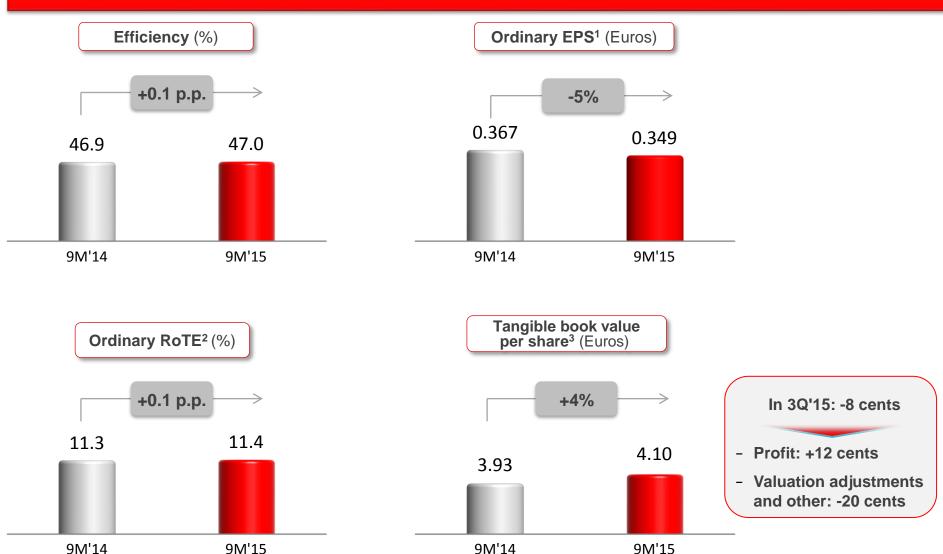
#### Lower cost of credit due to drop in provisions and rise in volumes

EUR million and % change in constant euros



### **Financial ratios**

#### **Financial ratios performance**







# **Balance Sheet**

## Lending

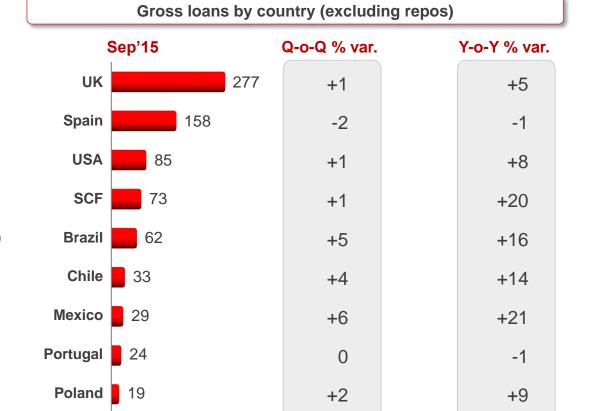
# Trend in loans<sup>1</sup> continues with general growth quarter-on-quarter and year-on-year

Argentina

**TOTAL Group** 

EUR million and % change in constant euros





+14

+1



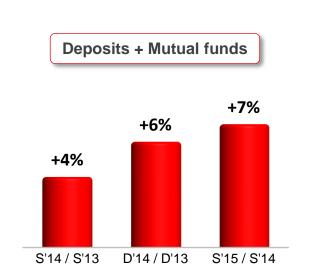
+50

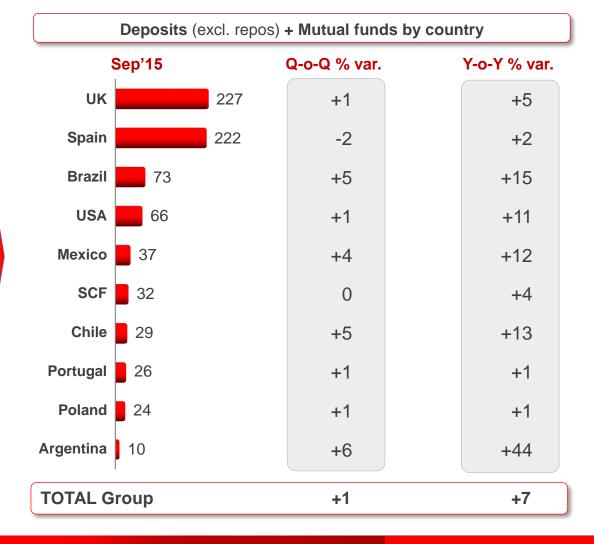
+7

## **Deposits + Mutual funds**

# Customer funds<sup>1</sup> also rose quarter-on-quarter and year-on-year, with all units growing in 12 months

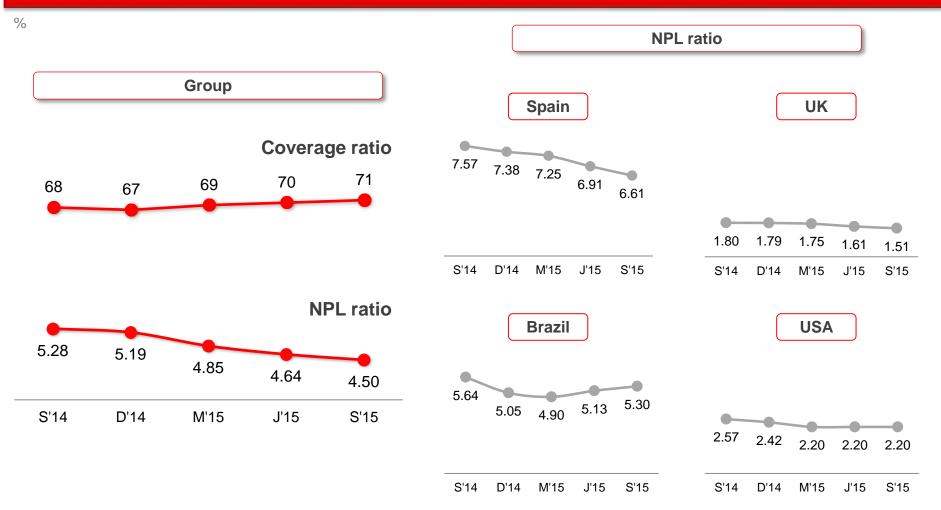
EUR million and % change in constant euros





## **Credit quality**

# The Group's credit quality continued to improve in the third quarter, mainly due to Spain, UK, SCF, Mexico and Chile

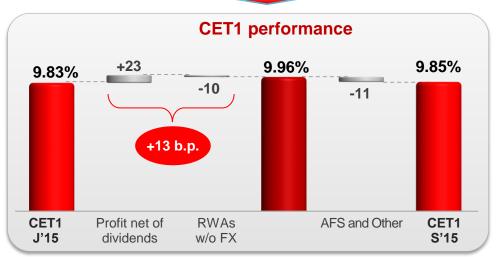




#### Organic capital generation of 13 b.p. in the quarter

**Capital ratios - fully loaded** 





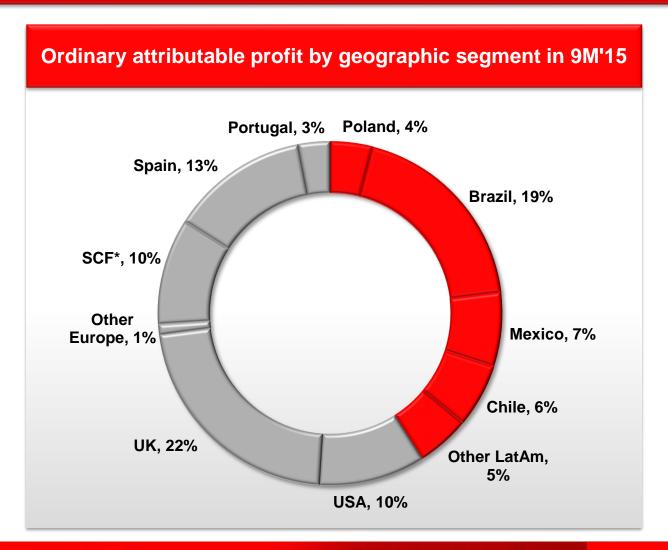
- Organic capital generation (profit and RWAs management) every quarter.
   In 9M'15: +45 b.p.
- Impact of AFS valuation in the year: -16 b.p.
- Total capital ratio: +20 b.p. due to UK T2 issue; +10 b.p. computability Chile T2 issue
- **●** Leverage ratio¹ fully loaded: 4.7%



- **■** Group performance 9M'15
- **Business areas performance 9M'15**
- Conclusions
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#### **Business areas**

#### High diversification by geography in profit generation

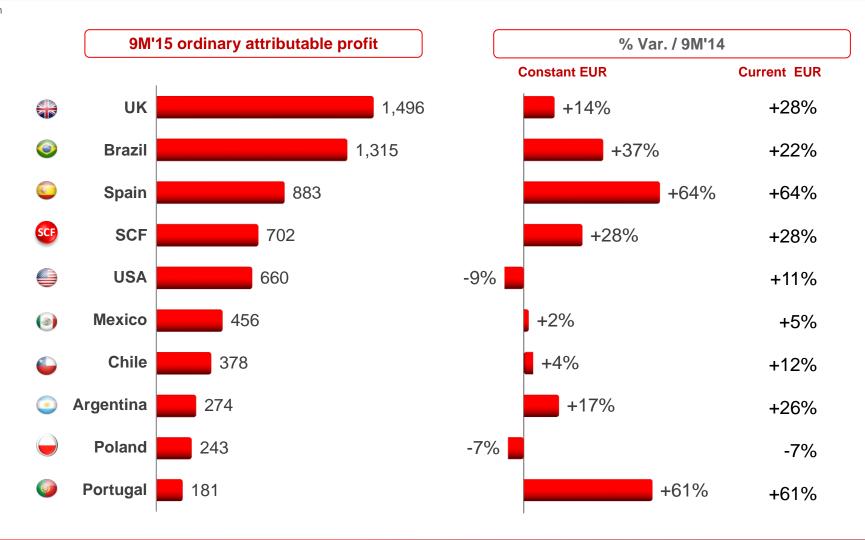




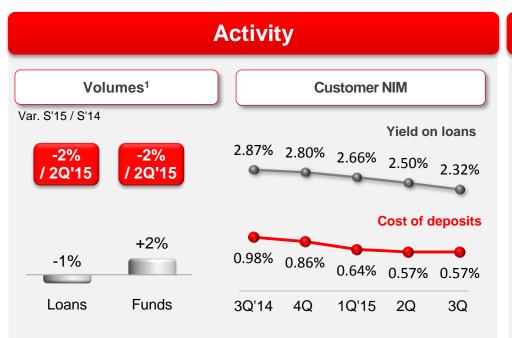
### ORDINARY ATTRIBUTABLE PROFIT. 9M'15 / 9M'14 performance

#### Attributable profit rose in most units, particularly in the large ones

**EUR** million



# **Spain**



P&L					
EUR million					
	3Q'15	%2Q'15	9M'15	%9M'14	
NII + fee income	1,251	-3.5	3,919	-3.2	
Gross income	1,570	3.2	4,842	-2.1	
Operating expenses	-863	8.0	-2,574	-2.3	
Net op. income	708	6.2	2,268	-1.9	
LLPs	-205	-22.2	-835	-41.4	
Attributable profit	311	33.9	883	64.2	

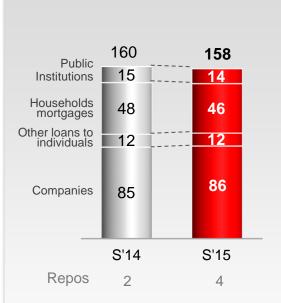
- New strategy to engage customers with the 11213 account (>500,000 accounts at the end of Sep.)
- Loans still affected by deleveraging and NII under pressure due to tough competition
- Funds from individuals rose in 3Q. Drop due to lower balances from institutions
- Profit rose driven by lower provisions and costs (efficiency plan)
- In the quarter, recovery of gains on financial transactions and improved cost of credit



# **Spain**

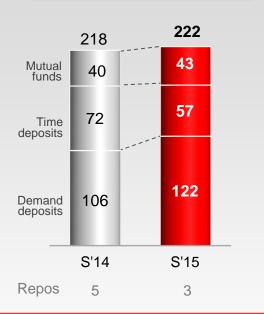
# Credit quality improved significantly in a still subdued growth environment. In funds, focus on greater engagement and profitability

Loans (EUR billion)



- New lending: individuals (+34%) and companies<sup>1</sup> (+19%)
- New mortgage loans: +33%

Customer funds (EUR billion)

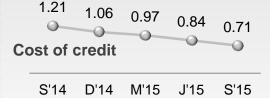


- Demand deposits up 15% and mutual funds 6%
- Time deposits down 20%

NPL and Cost of credit (%)

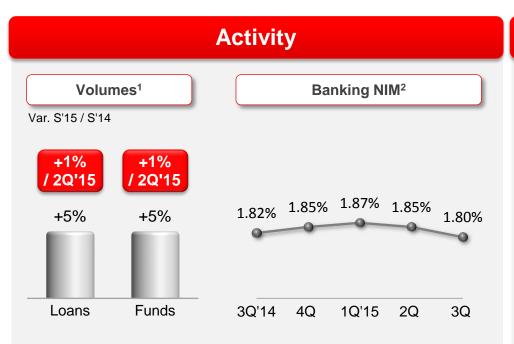






- Lower NPLs due to negative net entries
- Continuous improvement of NPL ratio and cost of credit

## **United Kingdom**



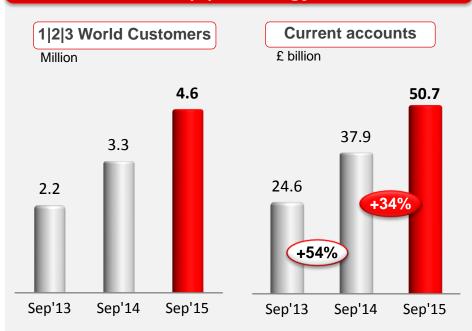
P&L					
£ million					
	3Q'15	%2Q'15	9M'15	%9M'14	
NII + fee income	1,092	-1.6	3,301	5.2	
Gross income	1,150	-2.0	3,475	4.4	
Operating expenses	-605	-0.6	-1,824	4.7	
Net op. income	545	-3.5	1,650	4.1	
LLPs	6	_	-63	-73.9	
Attributable profit	343	-12.8	1,087	14.5	

- Good evolution in loans and funds, both in corporates and retail
- Net interest income up 6% y-o-y (volumes and margins). NIM performing as announced
- Efficiency continued, absorbing investments in business growth and digitalisation
- Loan-loss provisions reflect prudent risk management, benign economic environment
- Additional conduct remediation provisions taken in 3Q relate to wealth and investment products.



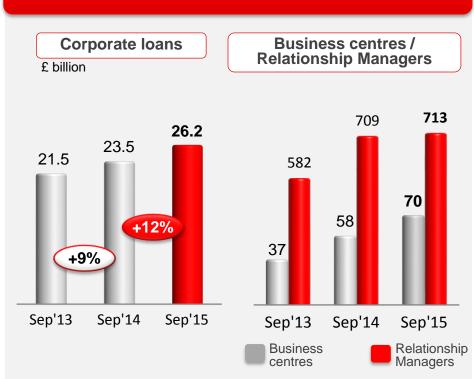
## **United Kingdom**

# Increasing loyal customers through our 1|2|3 strategy ...



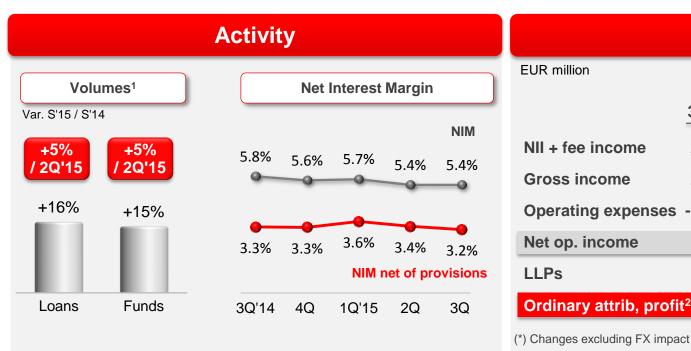
- First choice for customers switching<sup>1</sup> their current account provider to Santander UK (1 in 4)
- Significant increase in customer satisfaction, already above average of the three major competitors

#### ... and corporates



- Progress in business diversification; rise in deposits and in loans to corporates (in a subdued market)
- Improved corporate customer satisfaction, now ranking in line with peers

### **Brazil**



P&L					
EUR million					
	3Q'15	%2Q'15*	9M'15	%9M'14*	
NII + fee income	2,598	4.0	8,428	8.5	
Gross income	2,656	2.5	8,643	8.8	
Operating expenses	-1,056	5.3	-3,393	4.7	
Net op. income	1,600	0.7	5,251	11.6	
LLPs	-813	11.8	-2,467	-0.7	
Ordinary attrib, profit	<sup>2</sup> 385	-1.4	1,315	37.4	

- Lending up 1% in 3Q and 7% y-o-y without impact from dollar balances and perimeter (y-o-y)
- Y-o-y profit growth driven by all P&L lines
- Net interest income (+8%) and fee income (+10%), following a good third quarter
- Costs down 6% in real terms (rise in 3Q'15 around inflation of 9.5%)
- Lower provisions y-o-y, (higher in 3Q due to the corporate segment)



### **Brazil**

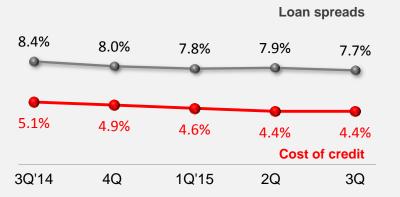
# Growth in loans with change of mix and a lower risk profile ...

EUR million and change in constant EUR

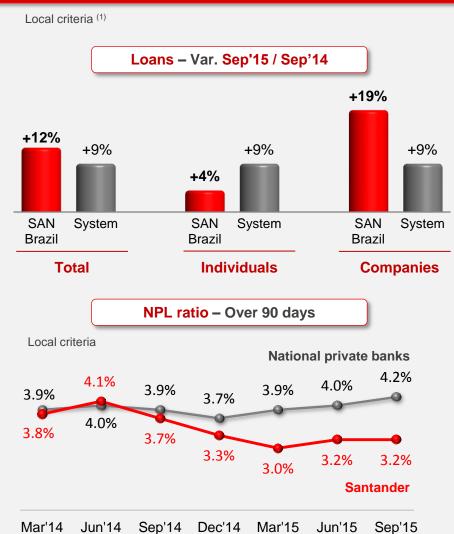
#### Loans by segment

	Sep'15	/Sep'14	/Jun'15
Mortgage loans to individuals	6	28%	4%
Consumer loans to individuals	s 13	0%	0%
Consumer finance	6	-7%	-3%
SMEs	8	7%	1%
Companies	11	23%	5%
Large companies	17	37%	12%
Total	61	16%	5%

#### Loan spreads and Cost of credit

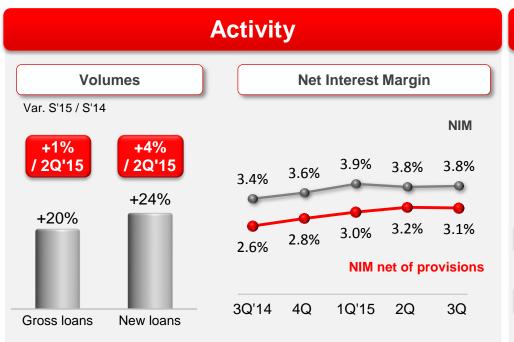


# ... reflecting an NPL ratio performing better than the sector's





#### **Santander Consumer Finance**

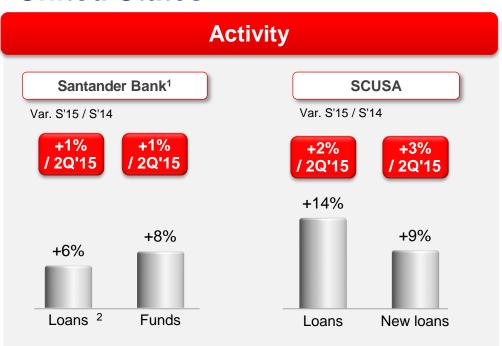


P&L					
EUR million					
	3Q'15	%2Q'15	9M'15	%9M'14	
NII + fee income	1,011	2.1	2,951	24.1	
Gross income	1,018	2.7	2,968	24.7	
Operating expenses	-443	0.1	-1,306	20.0	
Net op. income	575	4.8	1,662	28.7	
LLPs	-142	8.2	-440	9.7	
Attributable profit	242	0.3	702	27.6	

- The agreement with PSA and the integration in the Nordic countries strengthen the area's performance and potential
- Joint-venture<sup>1</sup> with PSA moving forward as envisaged (by September France and Portugal were incorporated. Spain and Switzerland in October)
- Increased new loans in the large units. Total +24% (excluding perimeter: +9%)
- Widespread rise in profit. Of note were Nordic countries, Spain, Germany, Italy and Portugal



#### **United States**



P&L				
\$ million				
	3Q'15	%2Q'15	9M'15	%9M'14
NII + fee income	2,019	0.4	5,970	6.3
Gross income	2,169	-1.8	6,480	9.5
Operating expenses	-858	6.5	-2,447	11.7
Net op. income	1,311	-6.6	4,033	8.2
LLPs	-834	0.0	-2,387	6.4
Attributable profit	206	-13.7	735	-9.1

- Santander Bank: selective growth. SCUSA: strong growth in new loans and greater balances retention
- PBT up 6% driven by higher revenues and moderate rise in provisions
- Revenues rose driven by more business and retention in SCUSA. S. Bank affected by low interest rates
- Sharp rise in costs due to regulatory compliance and franchise development
- Higher provisions due to SCUSA (higher retained portfolio) which accounts for 97% of the US total



## **Corporate Centre**

Results					
EUR million	9M'15	9M'14			
NII + fee income	-498	-513	_		
Gains on financial transaction	s 34	537			
Operating expenses	-435	-436			
Provisions	-378	-128			
Taxes and minority interests	-99	-7			
Attributable profit	-1,375	-563			

- Higher losses compared to 2014 due to:
  - Lower gains on financial transactions, mainly due to interest rates hedging
  - Higher provisions to reinforce the balance sheet
  - Lower recovery of taxes



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# **Conclusions 9M'15**

**Quality RESULTS** 

Higher commercial revenues, costs under control and lower provisions

VOLUMES growing, year-on-year and quarter-on-quarter

Loans increased y-o-y in 8 of 10 core units and funds up in all of them

**Comfortable in LIQUIDITY AND CAPITAL** 

**Growth-focused** using capital more efficiently. Organic generation: 45 b.p. in 2015

RISKS quality continues to improve

All ratios improved in the quarter: NPL, coverage and cost of credit

PROFITABILITY and book value per share

Efficiency and RoTE stable TBV per share: +4%

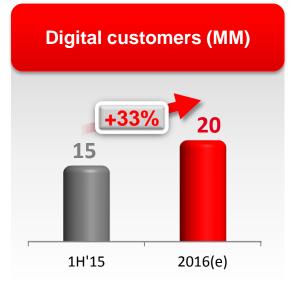
On line to meet our targets for 2016 and 2018 and become a bank that's Simple I Personal I Fair



## 2016 objectives presented at the Investor Day









#### 2016 vs. 2015:

- Accelerating fee income growth
- Stable C/I
- Growth in dividend and EPS

# Our 2018 targets

<ul> <li>Top 3 bank to work for in the majority of our geographies</li> </ul>		• 1.6MM lo	etail loyal customers  byal SMEs and Corporates  er loans growth above peers  raphies top 3 in customer service*  30MM digital customers (x2)
<ul> <li>People supported in our communities: 4.5MM 2016-18</li> <li>C. 130k scholarships 2016-18</li> </ul>	People  Communities	<ul><li>Increasing growth I</li></ul>	% cash dividend pay-out

<sup>\*</sup> Except the US – approaching peers



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# Appendix

Other geographic units results

Global segments results

**Group balance sheet** 

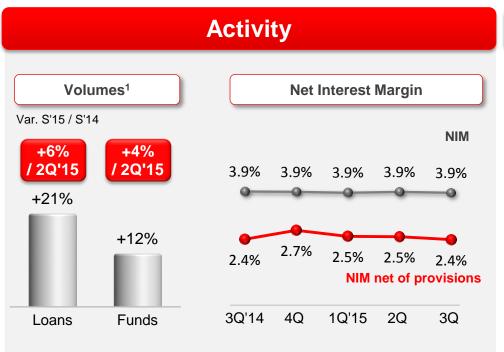
Liquidity and funding

NPL and coverage ratios, and cost of credit

**Quarterly income statements** 



## Mexico

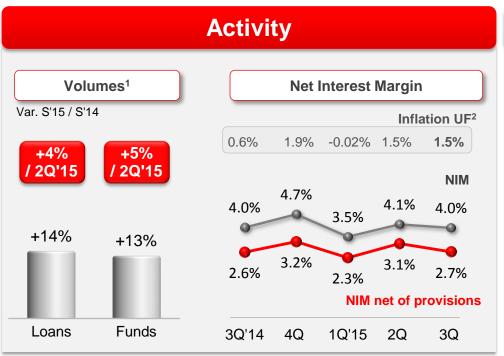


	P&L									
EUR million										
	3Q'15	%2Q'15*	9M'15	%9M'14*						
NII + fee income	794	2.6	2,419	10.5						
Gross income	794	0.4	2,467	7.4						
Operating expenses	-327	0.0	-1,035	5.7						
Net op. income	467	0.6	1,431	8.7						
LLPs	-227	8.9	-662	11.4						
Attributable profit	143	-3.3	456	2.4						

(\*) Changes excluding FX impact

- Expansion plan and commercial strategy resulted in market share gains
- Profit before tax rose y-o-y (+7%) due to higher gross income and lower cost of credit
- Higher commercial revenues absorbed interest rates at their lowest and change of mix
- In 3Q, good performance of net interest income and higher provisions (volumes growth)

## Chile



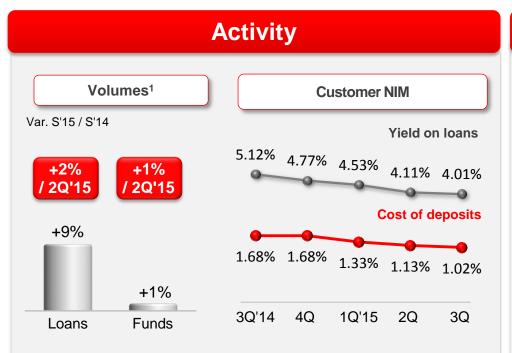
P&L									
EUR million									
	3Q'15	%2Q'15*	9M'15	%9M'14*					
NII + fee income	554	2.1	1,632	2.9					
Gross income	606	4.9	1,792	5.8					
Operating expenses	-243	1.3	-743	9.2					
Net op. income	364	7.5	1,049	3.5					
LLPs	-153	31.9	-410	5.3					
Attributable profit	125	-7.1	378	4.4					
(*) Changes excluding FX impag	ct								

- Selective growth: loans to companies and SMEs (+13%), high-income (+18%), demand deposits (+16%)
- Gross income and profit y-o-y comparison moved to positive growth rates, absorbing the lower UF inflation
- Operating expenses rose due to the automatic revision of the wage agreement (April) and indexation to fx
- Improving cost of credit. In 3Q higher provisions due to companies and exchange rates



<sup>(1)</sup> Local currency. Loans excluding repos. Funds: deposits (excluding repos) + marketed mutual funds

## **Poland**

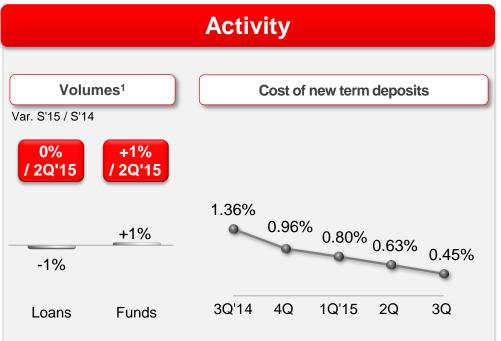


P&L									
EUR million									
	3Q'15	%2Q'15*	9M'15	%9M'14*					
NII + fee income	300	1.9	892	-8.2					
Gross income	309	-5.7	985	-4.2					
Operating expenses	-146	-2.0	-451	1.7					
Net op. income	162	-8.8	534	-8.6					
LLPs	-39	-11.9	-124	-4.4					
Attributable profit	73	-8.2	243	-7.4					
(*) Changes excluding FX impac	ct								

- Loans rose in a better economic environment. In funds strategy on profitability after sharp increase in 2014
- Profit and gross income affected by lower interest rates (Lombard rate limit) and tougher regulation
- Operating expenses under control, and lower LLPs with reduction of NPL ratio
- In 3Q, recovery of NII. Profit down due to dividends collected in 2Q (seasonal)



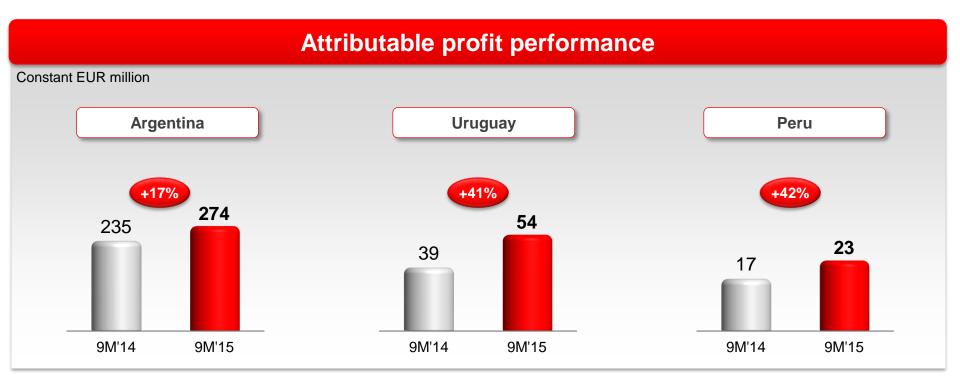
**Portugal** 



P&L								
EUR million								
	3Q'15	%2Q'15	9M'15	%9M'14				
NII + fee income	200	-3.8	619	1.1				
Gross income	226	-3.4	698	0.3				
Operating expenses	-124	1.4	-369	-0.2				
Net op. income	102	-8.8	328	0.9				
LLPs	-24	13.8	-67	-37.3				
Attributable profit	77	55.1	181	60.5				

- Best in class in profit, credit quality and capital
- Gained market share in loans and funds, consistent with the lower cost of funding
- Sharp profit rise in the year-to-date, backed by spreads management and lower cost of credit
- In 3Q, profit backed by disposal on non-domestic assets

## Other Latin American countries



- Focus on loyalty, transactions and target segments
- Double-digit growth in volumes
- P&L underpinned by gross income growth



## **Spain Real Estate Activity**

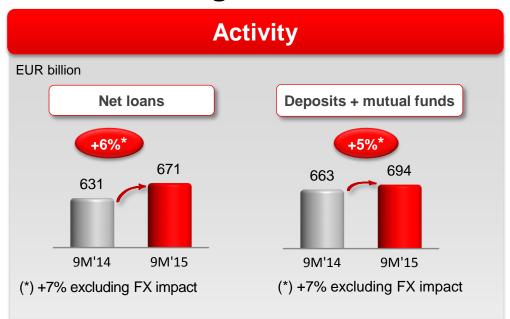


- Rise in the balance sheet, as Metrovacesa began to consolidate by the global integration method
- Reduction of net loans continued (-37% year-on-year)
- High coverage ratio
- Lower losses due to higher revenues and decline in provisions



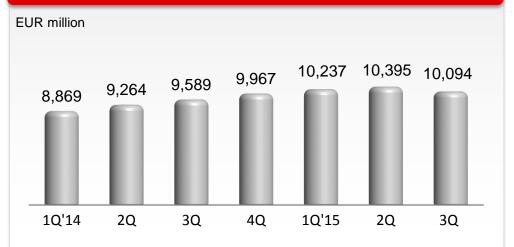
# Global segments results

## **Retail Banking**



#### P&L **EUR** million 3Q'15 %2Q'15\* 9M'15\* %9M'14\* NII + fee income 9,567 1.8 29,136 6.7 **Gross income** 10,094 1.9 30,726 8.2 2.8 -13,980 Operating expenses -4,621 6.5 Net op. income 5,473 1.1 16,746 9.6 **LLPs** -2,289 4.6 -6,928 -8.4 Attrib. profit<sup>1</sup> 5,456 1,794 2.1 26.6 (\*) Changes excluding FX impact

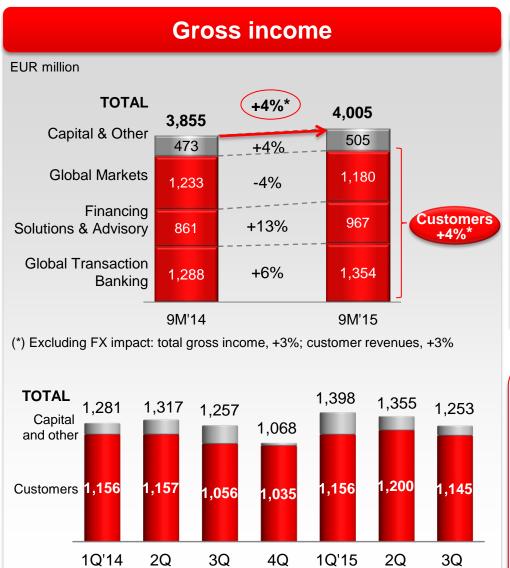
#### **Gross income**



- Volumes growth
- Good y-o-y performance of net interest income (+7%) and fee income (+5%)
- Costs (excluding perimeter) slightly rising above inflation rate
- Lower provisions



# Santander Global Corporate Banking (SGCB)



P&L									
EUR million									
	3Q'15	%2Q'15*	9M'15*	%9M'14*					
NII + fee income	1,040	-3.2	3,273	15.0					
Gross income	1,253	-2.5	4,005	3.3					
Operating expenses	-520	2.9	-1,553	10.3					
Net op. income	732	-5.8	2,452	-0.6					
LLPs	-107	-15.0	-449	1.6					
Attrib. profit	396	-7.1	1,304	-1.6					
(*) Changes excluding FX impa	act								

- Customer revenues account for 87% of total gross income. Good evolution of NII and fee income
- Excellent efficiency ratio (39%)
- Lower y-o-y profit, due to higher costs for investment in developing franchises



Group balance sheet

## **Highlights of the Group balance sheet**

# Retail balance sheet, appropriate for a low risk business model, liquid and well capitalised

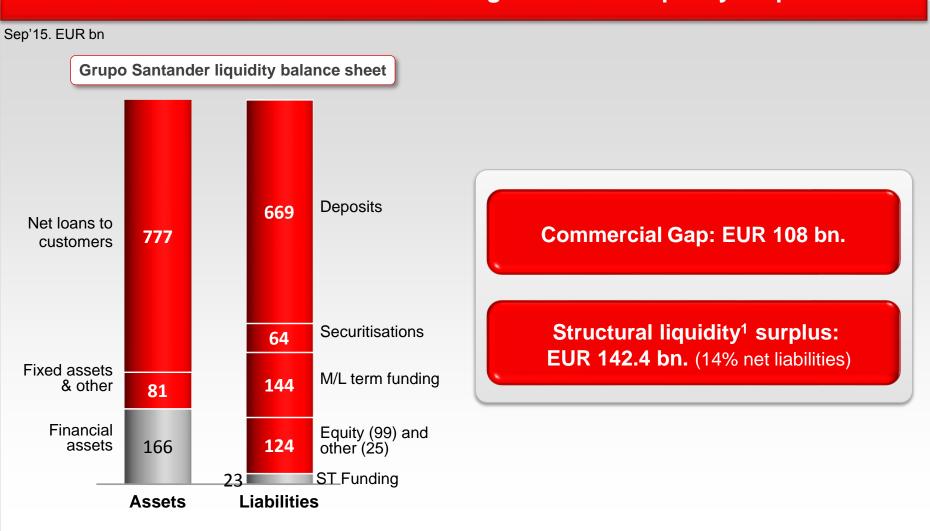
**EUR** billion **Balance sheet at September 2015** Lending: 59% of balance sheet 1,320 1,320 Cash, central banks and credit institutions: Cash and credit Credit 174 13% institutions institutions **Derivatives** 108 **Derivatives** 39 AFS portfolio 100 Other Derivatives (with counterparty on the 59 Trading portfolio liabilities side): 7% of balance sheet 118 Other\* Customer 669 deposits Available for sale portfolio (AFS): 8% Net loans to 777 customers Trading portfolio: 4% Issues and subordinated 217 liabilities Shareholders' equity Other (goodwill, fixed assets, accruals): 9% 113 & fixed liabilities **Assets** Liabilities



Liquidity and funding

## Liquidity and funding

## Well-funded balance sheet with high structural liquidity surplus





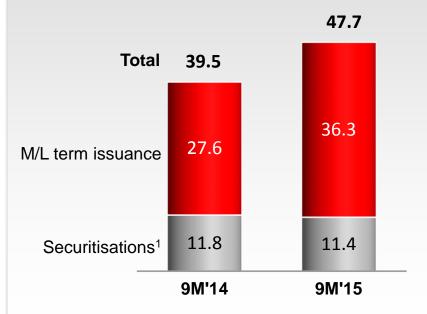
## Liquidity and funding

# Higher recourse to wholesale funding in the first nine months, backed by improved market conditions: issuances outpaced maturities



Issuances (EUR bn.)

Diversified issuances - 9M'15





# NPL, coverage ratios and cost of credit

# **NPL** ratio

%

	31.03.14	30.06.14	30.09.14	31.12.14	31.03.15	30.06.15	30.09.15
Continental Europe	9.08	9.00	8.92	8.88	8.52	8.15	7.89
Spain	7.61	7.59	7.57	7.38	7.25	6.91	6.61
Santander Consumer Finance	4.14	4.07	3.97	4.82	4.52	4.25	4.15
Poland	7.35	7.42	7.43	7.42	7.33	7.07	7.14
Portugal	8.26	8.16	8.49	8.89	8.96	8.80	8.86
United Kingdom	1.88	1.91	1.80	1.79	1.75	1.61	1.51
Latin America	5.19	5.18	5.13	4.79	4.64	4.74	4.65
Brazil	5.74	5.78	5.64	5.05	4.90	5.13	5.30
Mexico	3.62	3.52	3.74	3.84	3.71	3.81	3.54
Chile	5.99	5.94	5.98	5.97	5.88	5.73	5.60
USA	2.78	2.79	2.57	2.42	2.20	2.20	2.20
Operating Areas	5.54	5.46	5.29	5.19	4.87	4.68	4.52
Total Group	5.52	5.45	5.28	5.19	4.85	4.64	4.50



# **Coverage ratio**

%

	31.03.14	30.06.14	30.09.14	31.12.14	31.03.15	30.06.15	30.09.15
Continental Europe	58.0	58.4	58.1	57.2	58.6	58.9	60.4
Spain	44.6	44.9	45.5	45.5	46.6	46.8	47.8
Santander Consumer Finance	105.1	105.2	106.4	100.1	103.6	104.9	107.2
Poland	64.6	65.3	65.8	60.3	61.6	63.5	63.1
Portugal	50.6	53.1	53.9	51.8	52.4	54.2	56.2
United Kingdom	42.9	41.1	43.4	41.9	41.2	40.3	39.6
Latin America	85.9	86.0	83.4	84.5	83.6	84.4	85.4
Brazil	95.2	94.8	91.4	95.4	95.2	95.9	96.0
Mexico	98.6	96.6	90.1	86.1	88.4	87.5	93.0
Chile	50.7	51.7	52.3	52.4	52.0	51.6	52.8
USA	163.2	165.6	183.7	193.6	211.5	224.2	218.3
Operating Areas	66.0	66.4	67.0	66.6	68.3	69.4	70.5
Total Group	66.3	66.8	67.5	67.2	68.9	70.1	71.1



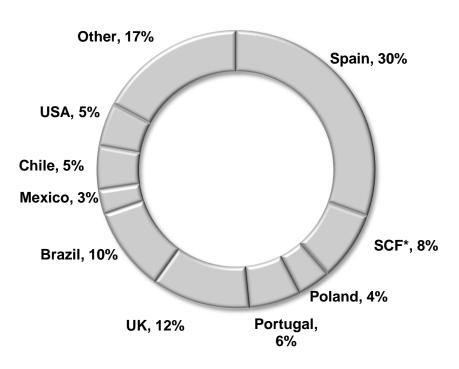
## Non-performing loans and loan-loss allowances. 9M'15

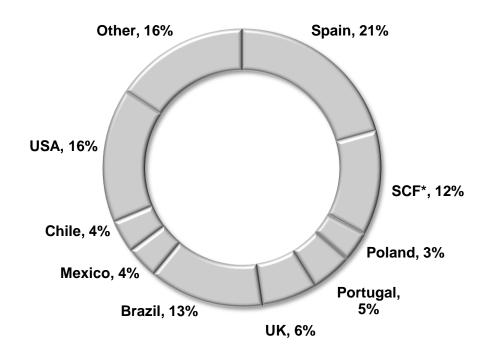
### **Non-performing loans**

100%: EUR 37,856 mill.

#### **Loan-loss allowances**

100%: EUR 26,918 mill.





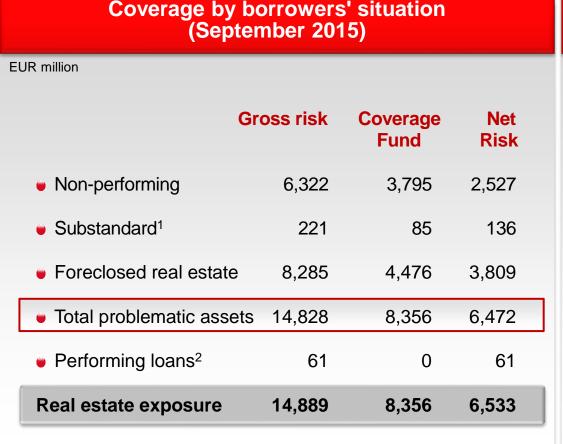


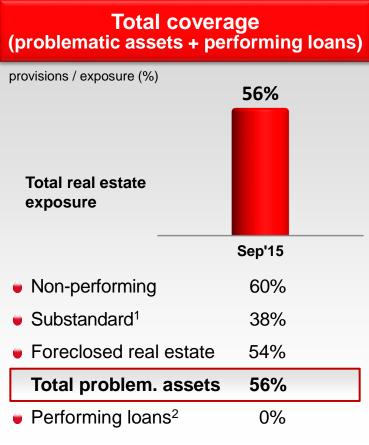
# **Cost of credit**

%

	31.03.14	30.06.14	30.09.14	31.12.14	31.03.15	30.06.15	30.09.15
Continental Europe	1.20	1.14	1.07	1.01	0.95	0.86	0.77
Spain	1.37	1.31	1.21	1.06	0.97	0.84	0.71
Santander Consumer Finance	0.89	0.87	0.85	0.90	0.93	0.91	0.87
Poland	0.98	0.92	0.95	1.04	1.00	1.00	0.96
Portugal	0.63	0.55	0.47	0.50	0.45	0.38	0.35
United Kingdom	0.23	0.22	0.19	0.14	0.11	0.08	0.04
Latin America	4.36	4.06	3.88	3.70	3.53	3.39	3.33
Brazil	5.82	5.38	5.14	4.91	4.63	4.45	4.40
Mexico	3.59	3.58	3.26	2.98	2.92	2.89	2.87
Chile	1.82	1.76	1.71	1.75	1.74	1.68	1.68
USA	2.82	3.03	3.27	3.31	3.25	3.39	3.36
Operating Areas	1.61	1.55	1.50	1.44	1.38	1.33	1.27
Total Group	1.65	1.56	1.52	1.43	1.38	1.32	1.26

## Spain Real Estate Activity. Exposure and coverage ratios

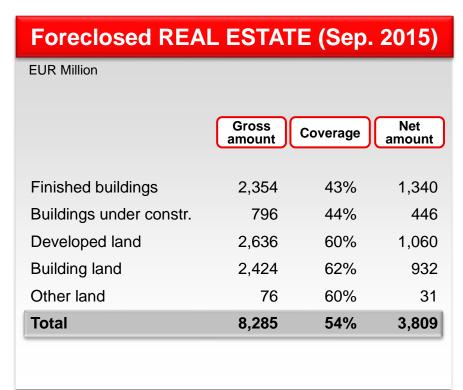






<sup>(1) 100%</sup> up-to-date with payments

LOANS								
EUR Million								
	Sep'15	Dec'14	Var.					
Finished buildings	3,026	3,577	-551					
Buildings under constr.	207	330	-123					
Developed land	1,794	2,641	-847					
Building and other land	721	752	-31					
Non mortgage guarantee	856	1,176	-320					
Total	6,604	8,476	-1,872					





**Quarterly P&L** 

# **Santander Group**

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	9,323	9,773	9,910	10,238	10,563	10,867	10,457	29,006	31,886
Gross income	10,124	10,488	10,961	11,040	11,444	11,618	11,316	31,572	34,378
Operating expenses	(4,847)	(4,906)	(5,070)	(5,216)	(5,377)	(5,429)	(5,342)	(14,822)	(16,149)
Net operating income	5,277	5,582	5,891	5,824	6,067	6,189	5,974	16,750	18,229
Net loan-loss provisions	(2,695)	(2,638)	(2,777)	(2,452)	(2,563)	(2,508)	(2,479)	(8,110)	(7,550)
Other	(433)	(508)	(558)	(792)	(514)	(683)	(716)	(1,500)	(1,913)
Ordinary profit before taxes	2,149	2,435	2,556	2,580	2,990	2,998	2,778	7,140	8,766
Ordinary consolidated profit	1,579	1,771	1,901	1,746	2,067	2,059	1,991	5,252	6,117
Ordinary attributable profit	1,303	1,453	1,605	1,455	1,717	1,709	1,680	4,361	5,106
or amary attributable profit	1,505	1,133	<del>- 1,003</del>				1,000	1,501	3,100



# **Santander Group**

#### **Constant EUR million**

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	9,683	9,976	9,964	10,334	10,344	10,707	10,835	29,623	31,886
Gross income	10,513	10,724	11,030	11,161	11,223	11,449	11,706	32,266	34,378
Operating expenses	(5,023)	(5,010)	(5,106)	(5,269)	(5,291)	(5,360)	(5,497)	(15,138)	(16,149)
Net operating income	5,490	5,714	5,924	5,892	5,932	6,089	6,209	17,128	18,229
Net loan-loss provisions	(2,789)	(2,665)	(2,784)	(2,452)	(2,498)	(2,466)	(2,586)	(8,238)	(7,550)
Other	(431)	(498)	(535)	(779)	(499)	(673)	(740)	(1,464)	(1,913)
Ordinary profit before taxes	2,270	2,550	2,606	2,661	2,934	2,949	2,883	7,426	8,766
Ordinary consolidated profit	1,675	1,856	1,941	1,811	2,030	2,022	2,065	5,472	6,117
Ordinary attributable profit	1 200	1 521	1 647	1 510	1 695	1 679	1 7/12	<b>4 560</b>	E 106
Ordinary attributable profit	1,390	1,531	1,647	1,510	1,685	1,678	1,743	4,569	5,106



# **Continental Europe**

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	2,699	2,779	2,707	2,831	2,899	2,884	2,842	8,186	8,625
Gross income	3,029	3,146	3,080	3,249	3,409	3,218	3,253	9,254	9,880
Operating expenses	(1,634)	(1,611)	(1,584)	(1,614)	(1,670)	(1,679)	(1,689)	(4,830)	(5,037)
Net operating income	1,394	1,534	1,496	1,635	1,739	1,539	1,564	4,424	4,843
Net loan-loss provisions	(791)	(770)	(737)	(583)	(637)	(512)	(495)	(2,297)	(1,643)
Other	(197)	(215)	(188)	(93)	(139)	(186)	(137)	(600)	(462)
Profit before taxes	407	550	571	959	963	842	932	1,527	2,737
Consolidated profit	318	415	425	663	712	625	690	1,158	2,027
Attributable profit	284	378	381	604	640	560	625	1,043	1,825



# **Spain**

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	1,339	1,375	1,334	1,373	1,371	1,296	1,251	4,047	3,919
Gross income	1,620	1,665	1,661	1,690	1,749	1,522	1,570	4,946	4,842
Operating expenses	(897)	(877)	(859)	(863)	(855)	(856)	(863)	(2,633)	(2,574)
Net operating income	722	788	802	827	894	666	708	2,313	2,268
Net loan-loss provisions	(507)	(488)	(429)	(320)	(366)	(264)	(205)	(1,425)	(835)
Other	(41)	(63)	(18)	(89)	(44)	(71)	(58)	(123)	(174)
Profit before taxes	174	237	354	417	483	331	444	765	1,259
Consolidated profit	122	166	252	293	345	238	317	540	900
Attributable profit	120	166	252	289	340	232	311	538	883



# **Santander Consumer Finance**

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	776	801	801	832	949	990	1,011	2,377	2,951
Gross income	776	805	800	843	959	991	1,018	2,381	2,968
Operating expenses	(370)	(361)	(358)	(379)	(422)	(442)	(443)	(1,089)	(1,306)
Net operating income	406	444	442	465	537	549	575	1,292	1,662
Net loan-loss provisions	(130)	(123)	(149)	(143)	(168)	(131)	(142)	(401)	(440)
Other	(14)	(17)	(71)	65	(22)	(36)	(44)	(102)	(102)
Profit before taxes	263	304	222	387	348	382	389	788	1,119
Consolidated profit	198	220	160	256	251	272	281	578	805
Attributable profit	192	213	146	245	220	241	242	550	702



# **Poland**

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	317	328	322	302	291	301	300	967	892
Gross income	334	353	335	353	340	336	309	1,023	985
Operating expenses	(148)	(149)	(144)	(144)	(151)	(153)	(146)	(441)	(451)
Net operating income	187	204	191	209	190	182	162	582	534
Net loan-loss provisions	(43)	(42)	(44)	(57)	(39)	(46)	(39)	(129)	(124)
Other	(3)	(16)	8	22	(1)	(2)	3	(11)	(0)
Profit before taxes	141	146	155	174	150	135	125	442	410
Consolidated profit	115	119	122	126	122	112	99	355	333
Attributable profit	84	87	91	93	89	82	73	262	243



# **Poland**

#### **PLN** million

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	1,327	1,367	1,344	1,271	1,220	1,232	1,255	4,038	3,708
Gross income	1,399	1,471	1,400	1,487	1,427	1,371	1,293	4,269	4,091
Operating expenses	(618)	(621)	(603)	(606)	(632)	(626)	(614)	(1,841)	(1,872)
Net operating income	781	850	797	880	794	745	679	2,428	2,218
Net loan-loss provisions	(180)	(174)	(184)	(238)	(164)	(187)	(164)	(538)	(515)
Other	(12)	(66)	33	90	(3)	(9)	11	(46)	(1)
Profit before taxes	589	609	646	732	627	549	526	1,844	1,702
Consolidated profit	479	496	508	533	512	456	416	1,483	1,384
Attributable profit	352	362	379	393	372	333	306	1,092	1,011



# **Portugal**

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	202	204	206	215	211	208	200	612	619
Gross income	228	237	230	261	238	234	226	695	698
Operating expenses	(124)	(123)	(123)	(128)	(123)	(122)	(124)	(370)	(369)
Net operating income	105	114	106	133	115	112	102	325	328
Net loan-loss provisions	(34)	(40)	(32)	(17)	(22)	(21)	(24)	(106)	(67)
Other	(30)	(29)	(20)	(20)	(21)	(23)	23	(79)	(21)
Profit before taxes	40	45	55	96	72	67	101	140	240
Consolidated profit	32	36	40	72	55	49	77	108	181
Attributable profit	34	38	41	72	55	49	77	113	181



# **United Kingdom**

**GBP** million

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	1,023	1,045	1,070	1,101	1,100	1,110	1,092	3,139	3,301
Gross income	1,100	1,105	1,124	1,136	1,152	1,173	1,150	3,328	3,475
Operating expenses	(580)	(578)	(585)	(609)	(612)	(608)	(605)	(1,743)	(1,824)
Net operating income	520	527	539	527	540	565	545	1,586	1,650
Net loan-loss provisions	(99)	(71)	(70)	(27)	(56)	(12)	6	(240)	(63)
Other	(38)	(51)	(58)	(108)	(41)	(36)	(94)	(148)	(171)
Profit before taxes	382	405	411	392	443	516	457	1,198	1,416
Consolidated profit	307	321	322	305	356	401	350	949	1,107
Attributable profit	307	321	322	305	350	394	343	949	1,087



# **United States**

#### **USD** million

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	1,830	1,894	1,890	1,838	1,940	2,011	2,019	5,614	5,970
Gross income	1,907	1,972	2,038	2,012	2,101	2,210	2,169	5,917	6,480
Operating expenses	(722)	(719)	(750)	(779)	(783)	(806)	(858)	(2,191)	(2,447)
Net operating income	1,186	1,253	1,287	1,233	1,318	1,404	1,311	3,726	4,033
Net loan-loss provisions	(748)	(684)	(811)	(718)	(719)	(834)	(834)	(2,243)	(2,387)
Other	(3)	(4)	(19)	43	(21)	(46)	(41)	(26)	(108)
Profit before taxes	434	566	458	559	579	524	436	1,457	1,539
Consolidated profit	306	377	340	410	401	350	293	1,023	1,044
Attributable profit	246	287	275	334	289	239	206	808	735



# **Brazil**

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	2,807	2,949	2,988	2,937	2,962	2,869	2,598	8,743	8,428
Gross income	2,826	2,952	3,158	2,943	3,007	2,981	2,656	8,936	8,643
Operating expenses	(1,140)	(1,204)	(1,299)	(1,298)	(1,187)	(1,151)	(1,056)	(3,644)	(3,393)
Net operating income	1,686	1,748	1,858	1,645	1,820	1,830	1,600	5,292	5,251
Net loan-loss provisions	(905)	(933)	(958)	(887)	(826)	(828)	(813)	(2,795)	(2,467)
Other	(143)	(166)	(253)	(244)	(209)	(263)	(255)	(561)	(727)
Ordinary profit before taxes	639	650	647	514	785	739	533	1,936	2,057
Ordinary consolidated profit	444	471	487	403	532	509	434	1,403	1,474
Ordinary attributable profit	339	362	376	361	477	452	385	1,076	1,315
Ordinary attributable profit	339	362	376	361	477	452	385	1,076	1,315



# **Brazil**

## R\$ million

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	9,092	9,017	8,988	9,324	9,522	9,736	10,129	27,097	29,388
Gross income	9,156	9,026	9,514	9,344	9,666	10,109	10,362	27,696	30,137
Operating expenses	(3,694)	(3,684)	(3,917)	(4,116)	(3,815)	(3,904)	(4,110)	(11,294)	(11,829)
Net operating income	5,462	5,343	5,597	5,228	5,851	6,205	6,251	16,402	18,307
Net loan-loss provisions	(2,930)	(2,850)	(2,882)	(2,818)	(2,657)	(2,808)	(3,138)	(8,663)	(8,602)
Other	(462)	(508)	(770)	(772)	(672)	(888)	(975)	(1,739)	(2,534)
Ordinary profit before taxes	2,070	1,985	1,945	1,638	2,523	2,509	2,139	6,000	7,171
Ordinary consolidated profit	1,440	1,442	1,466	1,283	1,711	1,726	1,704	4,347	5,141
Ordinary attributable profit	1,098	1,106	1,132	1,146	1,534	1,536	1,514	3,336	4,584



# Mexico

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	688	706	741	768	791	834	794	2,134	2,419
Gross income	701	760	778	780	819	854	794	2,239	2,467
Operating expenses	(312)	(317)	(325)	(328)	(355)	(353)	(327)	(955)	(1,035)
Net operating income	389	442	453	452	463	501	467	1,284	1,431
Net loan-loss provisions	(179)	(191)	(210)	(177)	(211)	(224)	(227)	(579)	(662)
Other	(2)	(2)	6	(1)	8	(2)	1	2	6
Profit before taxes	209	250	249	274	260	274	241	707	776
Consolidated profit	166	200	204	228	201	213	193	569	607
Attributable profit	126	154	154	172	153	160	143	434	456



# Mexico

## Million pesos

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	12,470	12,578	12,871	13,308	13,300	14,117	14,479	37,919	41,896
Gross income	12,712	13,548	13,516	13,491	13,769	14,450	14,503	39,777	42,722
Operating expenses	(5,659)	(5,656)	(5,647)	(5,667)	(5,973)	(5,978)	(5,978)	(16,962)	(17,929)
Net operating income	7,053	7,892	7,870	7,824	7,795	8,472	8,526	22,815	24,793
Net loan-loss provisions	(3,237)	(3,401)	(3,654)	(3,058)	(3,545)	(3,791)	(4,131)	(10,291)	(11,467)
Other	(28)	(34)	106	(13)	130	(36)	17	44	110
Profit before taxes	3,788	4,458	4,322	4,753	4,380	4,644	4,412	12,567	13,437
Consolidated profit	3,003	3,561	3,542	3,959	3,381	3,606	3,530	10,106	10,517
Attributable profit	2,279	2,748	2,682	2,992	2,574	2,704	2,613	7,709	7,891



# Chile

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	489	525	470	577	485	593	554	1,484	1,632
Gross income	532	550	504	608	553	633	606	1,586	1,792
Operating expenses	(204)	(213)	(220)	(229)	(238)	(263)	(243)	(637)	(743)
Net operating income	328	336	284	379	316	370	364	949	1,049
Net loan-loss provisions	(116)	(118)	(131)	(156)	(132)	(126)	(153)	(365)	(410)
Other	(7)	(3)	3	(18)	6	(3)	(4)	(7)	(1)
Profit before taxes	206	216	156	205	190	241	207	577	638
Consolidated profit	173	189	132	234	147	212	182	494	541
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Attributable profit	120	129	89	160	106	147	125	339	378



# Chile

## Ch\$ billion

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	369.5	399.2	359.3	432.0	340.6	405.7	414.4	1,128.0	1,160.6
Gross income	402.0	417.9	385.6	454.5	388.8	432.5	453.8	1,205.5	1,275.1
Operating expenses	(154.0)	(162.2)	(168.3)	(171.1)	(167.0)	(179.8)	(182.1)	(484.5)	(528.9)
Net operating income	248.0	255.7	217.3	283.5	221.9	252.7	271.7	721.0	746.2
Net loan-loss provisions	(87.7)	(89.6)	(100.0)	(116.6)	(92.5)	(86.0)	(113.4)	(277.3)	(291.9)
Other	(5.1)	(2.0)	2.1	(13.4)	4.3	(2.0)	(2.9)	(5.0)	(0.6)
Profit before taxes	155.3	164.1	119.4	153.4	133.8	164.7	155.3	438.8	453.7
Consolidated profit	131.0	143.3	101.5	175.3	103.5	145.5	136.1	375.8	385.1
Attributable profit	90.9	98.1	68.3	119.7	74.5	100.7	93.5	257.4	268.7



# **Corporate Centre**

	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	9M 14	9M 15
NII + Fee income	(240)	(158)	(116)	(132)	(222)	(138)	(139)	(513)	(498)
Gross income	(25)	(83)	117	23	(230)	(177)	(56)	9	(463)
Operating expenses	(144)	(146)	(146)	(149)	(142)	(150)	(142)	(436)	(435)
Net operating income	(170)	(229)	(29)	(126)	(372)	(327)	(199)	(428)	(898)
Net loan-loss provisions	2	(2)	0	2	(1)	2	(1)	0	0
Other	(27)	(48)	(53)	(325)	(98)	(132)	(148)	(128)	(378)
Ordinary profit before taxes	(195)	(278)	(82)	(449)	(470)	(458)	(348)	(555)	(1,275)
Ordinary consolidated profit	(187)	(265)	(111)	(588)	(465)	(490)	(392)	(564)	(1,347)
Ordinary attributable profit	(187)	(265)	(111)	(588)	(491)	(489)	(394)	(563)	(1,375)
Attributable profit	(187)	(265)	(111)	(588)	(491)	(489)	(394)	(563)	(1,375)







