

INVESTOR DAY 2015

LONDON, 23-24 SEPTEMBER

Claudio Melandri

Country Head Chile

Banco Santander Chile ("Santander Chile") and Banco Santander, S.A. ("Santander") both caution that this presentation contains forward-looking statements. These forward-looking statements are found in various places throughout this presentation and include, without limitation, statements concerning our future business development and economic performance. While these forward-looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to: (1) general market, macro-economic, governmental and regulatory trends; (2) movements in local and international securities markets, currency exchange rates and interest rates; (3) competitive pressures; (4) technological developments; and (5) changes in the financial position or credit worthiness of our customers, obligors and counterparties. The risk factors that we have indicated in our past and future filings and reports, including those with the Securities and Exchange Commission of the United States of America (the "SEC") could adversely affect our business and financial performance. Other unknown or unpredictable factors could cause actual results to differ materially from those in the forward-looking statements.

Forward-looking statements speak only as of the date on which they are made and are based on the knowledge, information available and views taken on the date on which they are made; such knowledge, information and views may change at any time. Santander does not undertake any obligation to update or revise any forward-looking statement, whether as a result of new information, future events or otherwise.

The information contained in this presentation is subject to, and must be read in conjunction with, all other publicly available information, including, where relevant any fuller disclosure document published by Santander. Any person at any time acquiring securities must do so only on the basis of such person's own judgment as to the merits or the suitability of the securities for its purpose and only on such information as is contained in such public information having taken all such professional or other advice as it considers necessary or appropriate in the circumstances and not in reliance on the information contained in the presentation. In making this presentation available, Santander gives no advice and makes no recommendation to buy, sell or otherwise deal in shares in Santander or in any other securities or investments whatsoever.

Neither this presentation nor any of the information contained therein constitutes an offer to sell or the solicitation of an offer to buy any securities. No offering of securities shall be made in the United States except pursuant to registration under the U.S. Securities Act of 1933, as amended, or an exemption therefrom. Nothing contained in this presentation is intended to constitute an invitation or inducement to engage in investment activity for the purposes of the prohibition on financial promotion in the U.K. Financial Services and Markets Act 2000.

Note: Statements as to historical performance, share price or financial accretion are not intended to mean that future performance, share price or future earnings (including earnings per share) for any period will necessarily match or exceed those of any prior year. Nothing in this presentation should be construed as a profit forecast.

Note: The businesses included in each of the geographical segments and the accounting principles under which their results are presented by Grupo Santander may differ from the business included in the public subsidiaries in such geographies and the accounting principles applied locally. Accordingly, the results of operations and trends shown by Grupo Santander for its geographical segments may differ materially from those disclosed locally by such subsidiaries.





2 Simple | Personal | Fair

INVESTOR

DAY





2 Strategy	
3 Targets	

Santander Helping people and businesses prosper



Chile: a stable and diversified economy

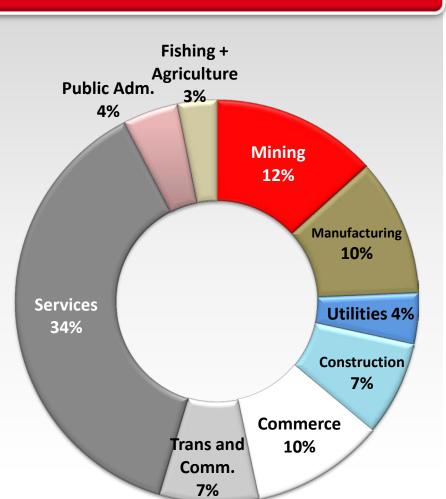


Demographic data

- Population (MM):
- GDP per capita (PPP)
- Life expectancy
- % living in poverty: 14% ۲

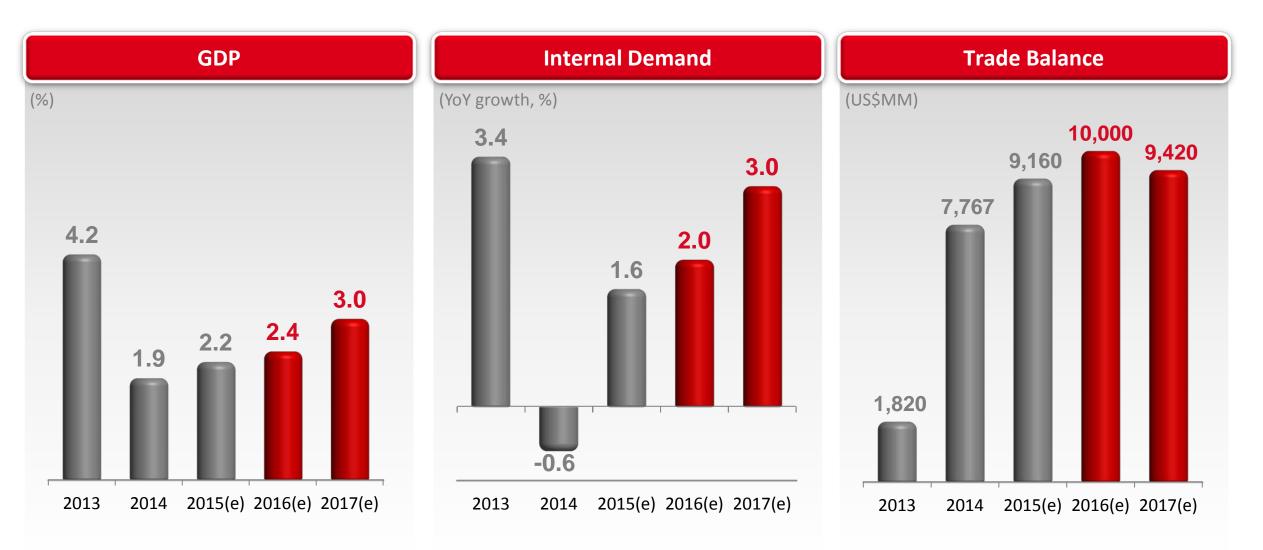


GDP by sectors 17.8 \$23,000 Public Adm. 80 years 4%



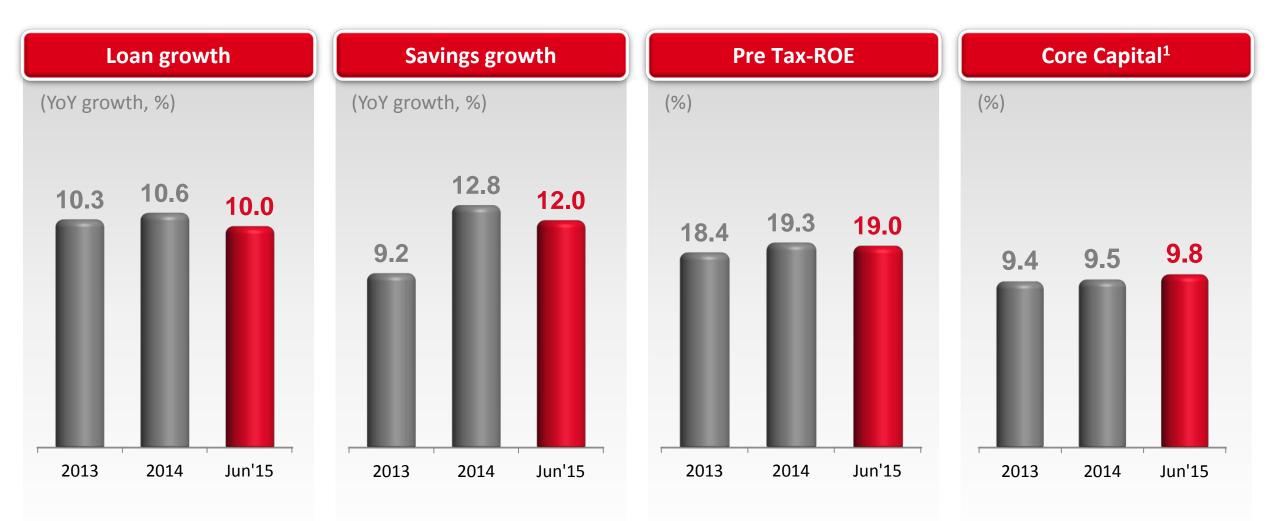
Source: Central Bank of Chile, IMF and World Bank 2014

After a brief slowdown, solid growth figures are expected during 2015-2017



Source: Central Bank of Chile and Santander Chile estimates

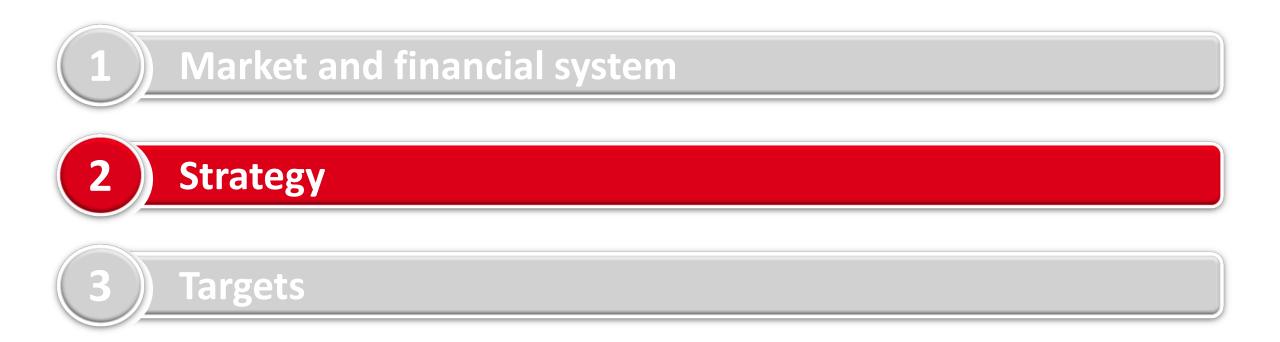
Chilean financial system: profitable and with a healthy balance sheet



(1) Core Capital: 100 % share holders equity divided by risk weighted assets

Source: Superintendency of Banks of Chile (SBIF) and Santander Chile estimates. Growth in local currency terms. Savings includes bank deposits and assets under management





Santander Helping people and businesses prosper

INVESTOR DAY 2015

Santander Chile: the nation's leading retail and commercial bank

A leading banking franchise			Customer-centric results	
1H'15	€MM ¹	Mkt share ²	Ranking	Gross income net of provisions in 1 by business unit (%)
otal loans	34,100	19.4%	1°	
Deposits	24,200	18.1%	2°	SGCB
Customers	3.6 MM	22.6% ³	1°	14%
Employees	12,276	19.3%	2°	Mid-
Branches	479	20.1%	1°	market
FL CET1 ⁵	10.0%		1 ° ⁽⁴⁾	20% Retail 66%
Efficiency ratio	42.2%		1°	00%
RoTE	17.1%		2°	

Non customer gross income = 0.1% of total

(1) Final exchange rate m. Local x euro = 715 (2) As of June 2015 or latest available information and excludes Corpbanca Colombia (3) Share of current accounts (4) Among major peers (5) Core Capital, 100 % share holders equity divided by risk weighted assets

Santander Helping people and businesses prosper

Reinforcing our customers focus and loyalty

Transforming the banking experience for our individual customers

Expanding our customers relations in SMEs

Increasing customer loyalty in the middle-market and large corporates

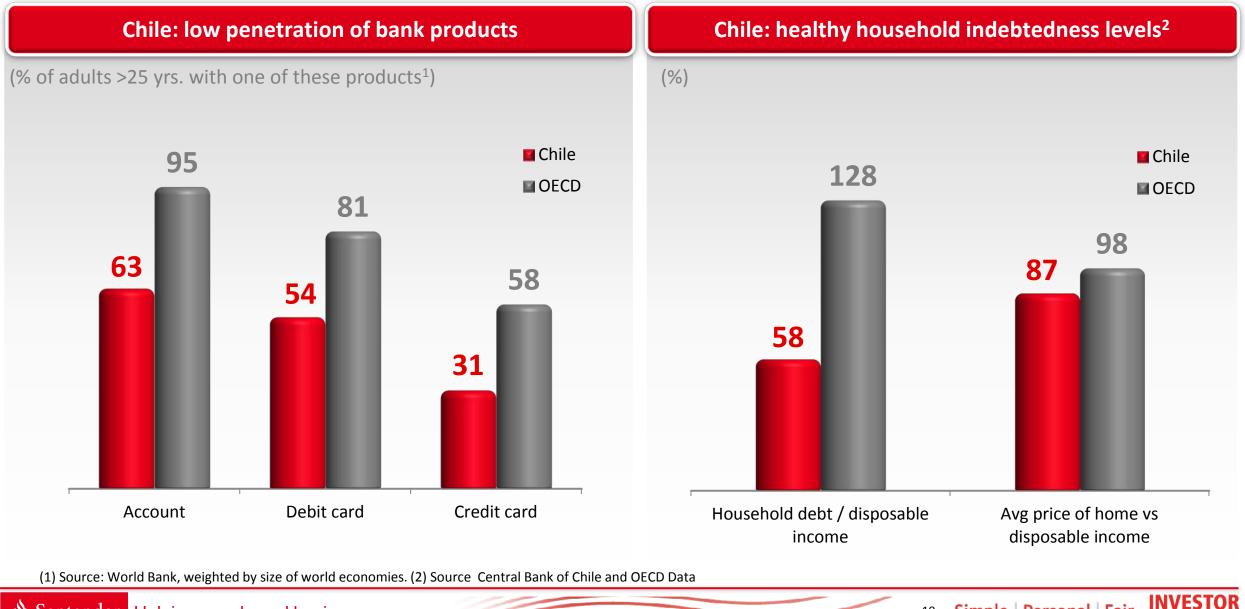
Solid profitability with controlled risks

Creating a bank that is Simple | Personal | Fair

Santander Helping people and businesses prosper

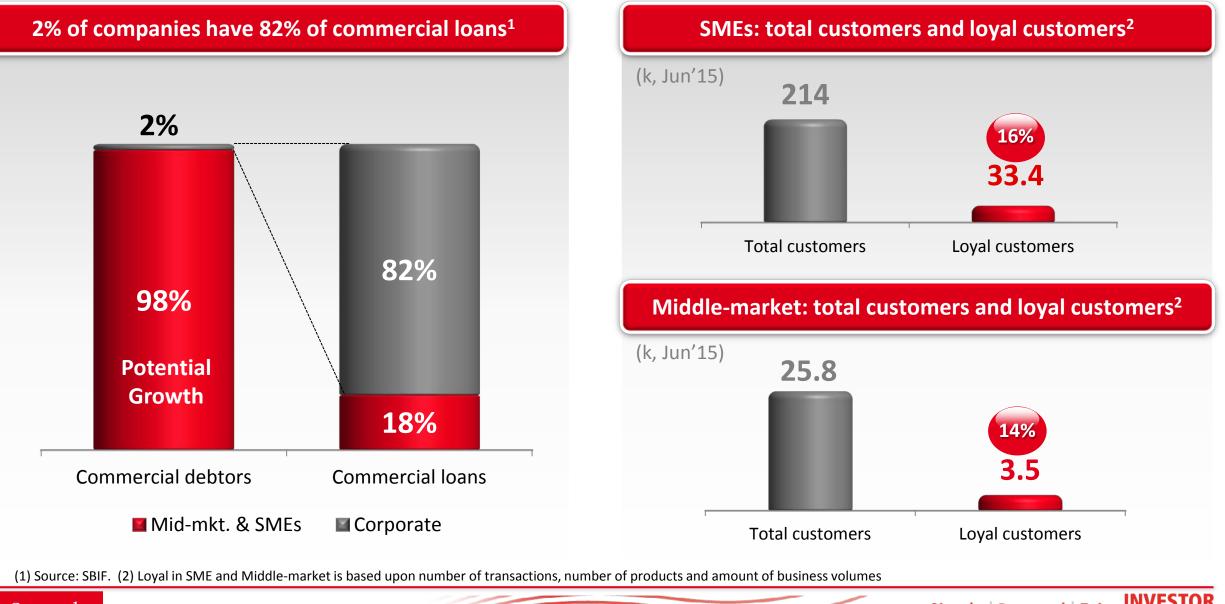


High growth potential in retail, especially for mid-high income



Santander Helping people and businesses prosper

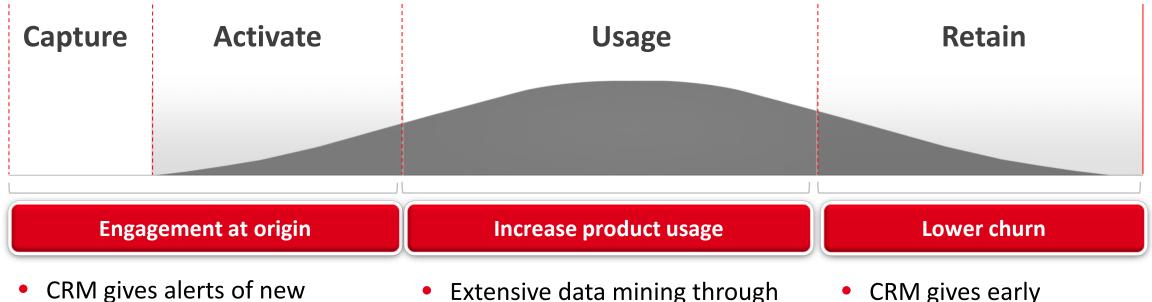
High growth potential in Mid-market & SMEs



Santander Helping people and businesses prosper

🕛 💷 Simple | Personal | Fair 🛛

Creating a better customer experience in every phase of our relationship...

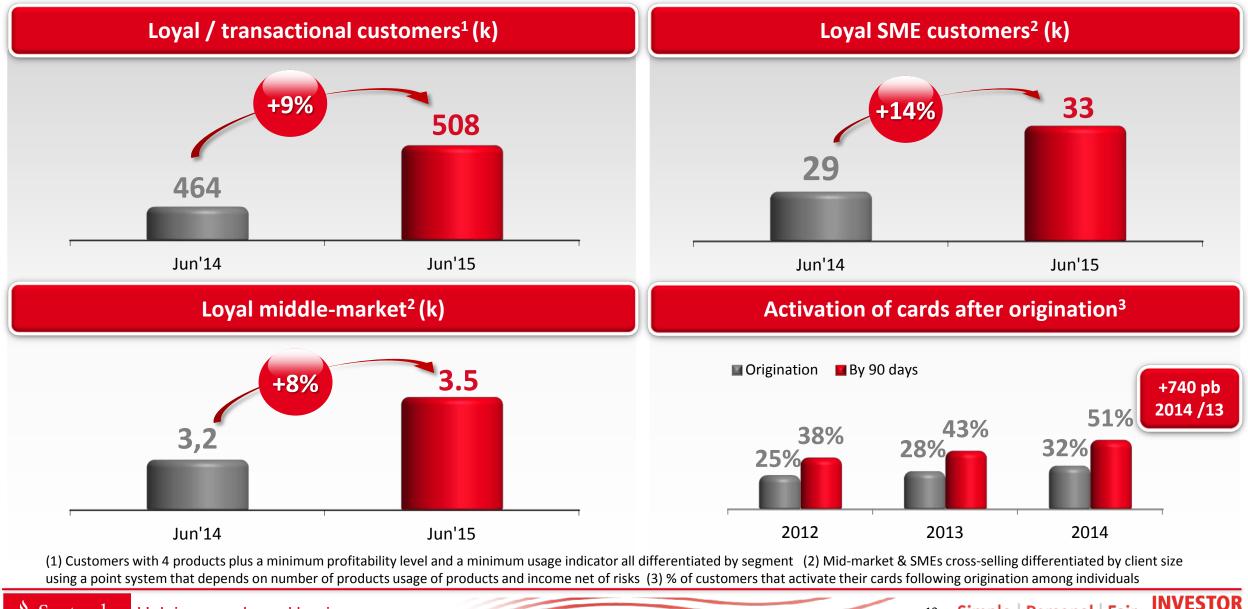


 CRM gives alerts of new customers that have not activated their products

- Extensive data mining through CRM¹ and 'Events factory'
- CRM gives early warnings of 'customer escape'

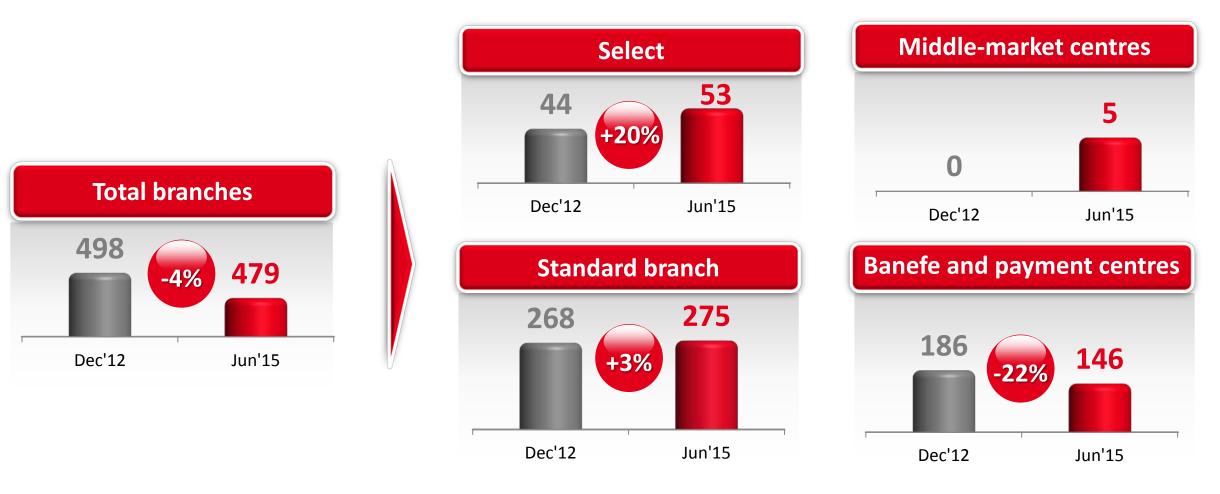
(1) Customer Relationship Management

... is resulting in increased customer loyalty



Santander Helping people and businesses prosper

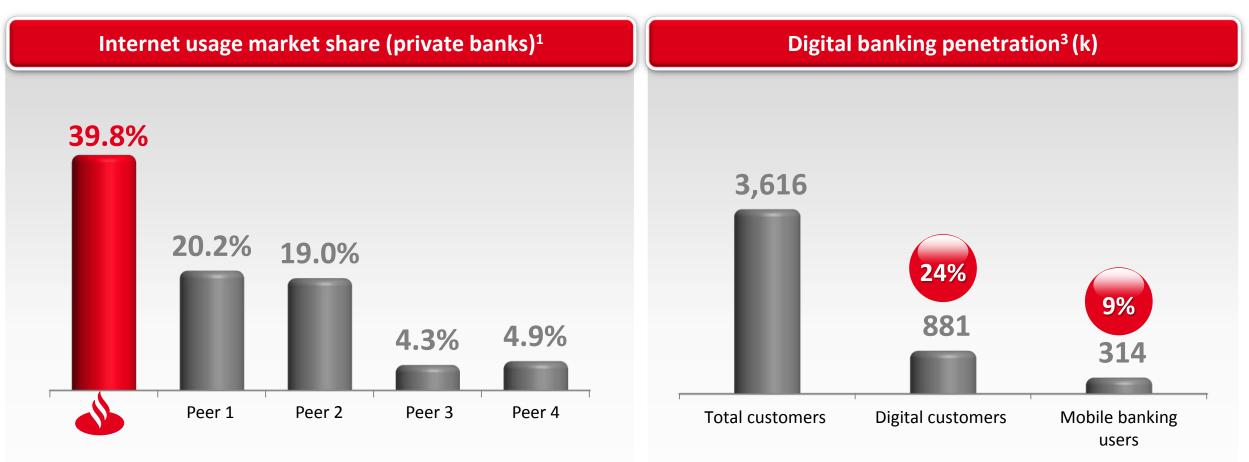
We are developing a new branch strategy that is more efficient and personal



Greater focus on alternative distribution channels such as e-banking and mobile services, in line with the new digital strategy

Santander Helping people and businesses prosper

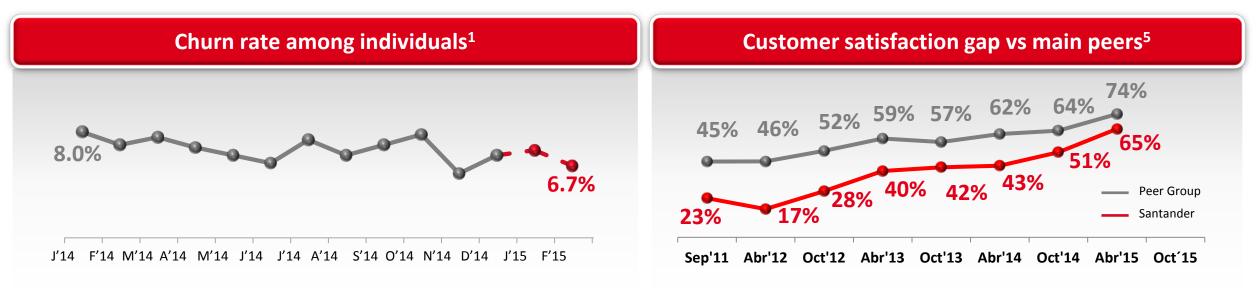
There is room for continue expanding digital banking services

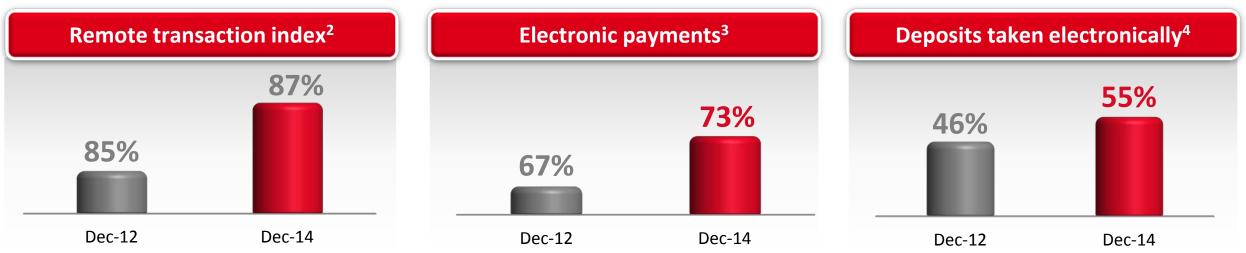


The next step is to continue incentivizing internet banking usage and enhance our mobile banking

(1) Market share is calculated over total customers that entered a bank's website using their passcode. Average between Jan. 2014-May 2015 (2) Digital banking penetration according to regulatory reporting criteria (3) Santander customer base Source: SBIF, excludes Banco del Estado

Sustained improvements in customer service and digital banking usage





(1) % of individual customers that leave the bank over total individual customers

(2) Total transactions performed via Internet, ATM, Phone banking, POS and automatic bill payment over total transactions. (3) Payments and withdrawals via Internet & ATMs vs total payments and withdrawals. (4) Deposits taken electronically over total deposits. (5)% of customers that are satisfied or very satisfied minus % of unsatisfied customers

Santander Helping people and businesses prosper







Santander Helping people and businesses prosper



INVESTOR DAY 2015

2018 Chile targets

		1H'15	2018
People	Great Place to Work bank ranking ⁴	n/a	3
Customers	Retail loyal customers (k)	508	614
	Loyal SMEs and Corporate (k)	36.9	42.9
	Digital customers ¹ (k)	881	1,050
customers	Ranking in customer satisfaction among peers ²	4	Тор2
	Volume growth rates compared to peers ³	7% vs. 3%	>PG
	Fee income CAGR	5% ⁽⁶⁾	c.10% ⁽⁷⁾
Shareholders	RoTE	17.1%	16-17%
	FL CET1	10.0%	>10%
Shareholders	NPL ratio	5.7%	<5.5%
	C/I ratio	42.2%	<42%
	Number of scholarships 2016-2018 (k)		1.4
Communities		400	

Note: Group criteria except FL CET1 (1) Usage of at least 1 electronic channel (2) Banco de Chile, BCI, Estado & Corpbanca. (3) Banco de Chile, BCI, Estado (4) Among companies with more than 3,500 employees (5) Forecast for full year 2015 (6) 1H'14-1H'15 (7) 2015-2018

Transparent performance metrics for 2016

Key metric	1H'15	2016	Improvement	Comment
Retail loyal customers (k)	507.6	548.9	+8.1%	 In individuals, growth leveraged on CRM
Loyal SMEs and Corporate customers(k)	36.9	38.9	+5.7%	 Business growth with focus in non-lending products and services
Online digital customers (k)	880.8	921.4	+4.6%	 Transactionality should grow more than client base, increasing intensity of use
Customer satisfaction (rank)	Top 4	Top 3	+1	 Global target: improve overall client satisfaction

Key takeaways



Chile: stable economy and financial sector with high growth potential



Santander Chile: a leading and profitable player in the local market



Santander Chile: clear strategy focused on our customers



Ambitious yet achievable targets for 2015-18 period

